

Kapsch TrafficCom

## Investor Presentation.

*May 2017.* 

## Kapsch.

KTC: Leading entity of the Kapsch Group.

- Kapsch founded in Vienna in 1892
- Electronic industry
- Strong brand in Austria
- > Three key entities
- Kapsch TrafficCom KTC (Intelligent Transportation Systems)
- Kapsch BusinessCom (ICT solutions for enterprises)
- Kapsch CarrierCom (Telematics and telecommunications solutions for rail and urban public transport operators, carrier networks and energy supply companies)
- Family owned Group (only KTC listed)
- > Group revenues >EUR 1bn



#### **KTC: Tradition meets Future.**

125 years in the ever-changing technology industry are a proof of the sustainable business approach and the entrepreneurial spirit within the family-owned Kapsch Group.

This, together with the professionalism, structures and transparency required from a listed company, are key success factors for Kapsch TrafficCom.

## Kapsch TrafficCom.



At a glance.



#### Provider of Intelligent Transportation Systems

- Tolling (Electronic Toll Collection – ETC)
- Mobility

   (Intelligent Mobility Solutions IMS)



#### **Solid financials**

- ✤ Revenues >EUR 500mn
- Sustainable dividend policy: Base dividend of EUR 1,--

#### **Global player**

- More than 4,800 employees
- Presence in >30 countries
- ✤ References in >50 countries

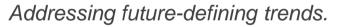


# Listed at Vienna Stock Exchange

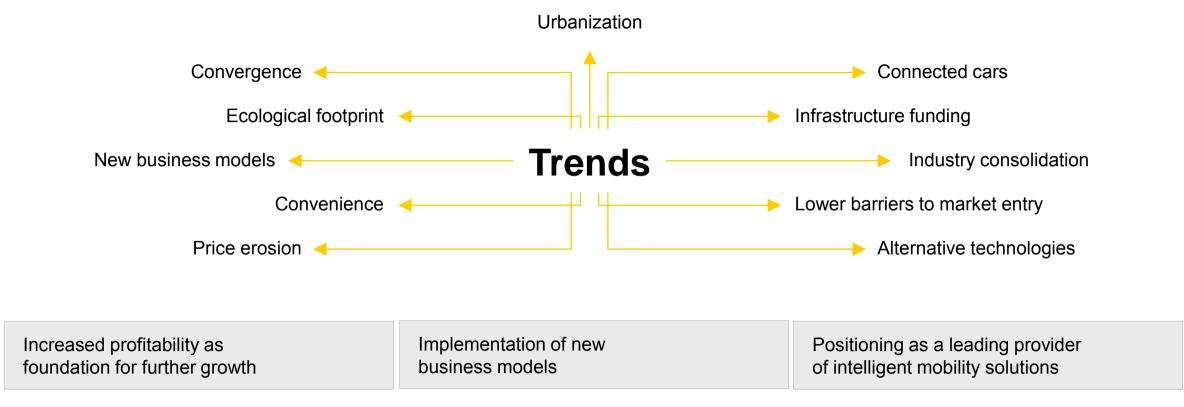
- ✤ Market cap ~EUR 500mn
- Free float 36.7%

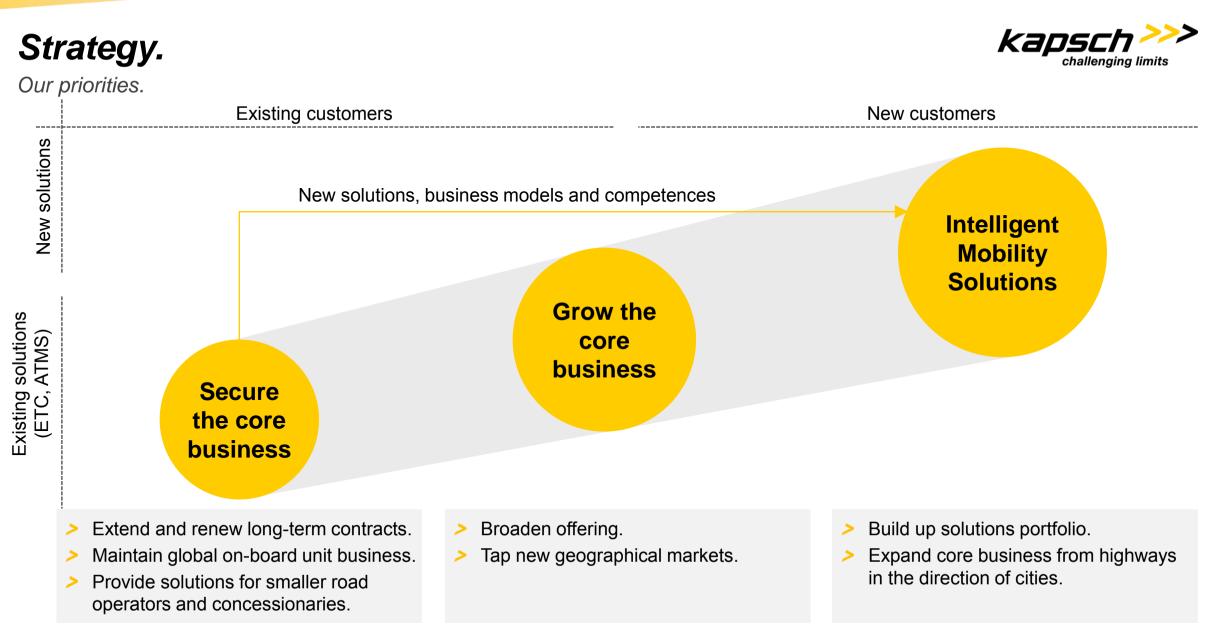


## Strategy.









## Business model.

One-stop-shop.



Components			Design & Build			Operations
In-Vehicle Components	Int	Subsy	Toll Stations, Vehicle Detection and Classification	Int		Consulting
	Integration	bsyste	Enforcement Stations	Turnkey Systems	Technical Operations	
Roadside	on	stems	Back Office	on		Commercial Operations

#### End-to-End Solutions as a One-Stop Shop

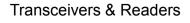




On-board Units (OBUs)



**Programming Station** 





Transceiver Mobile Reader



Reader

Cameras & Sensors



Vehicle Vehicle Detection Registration



Vehicle Classification

#### Toll & Enforcement Station



Stationary Enforcement



Mobile Enforcement

#### Central System



Back Office System

## Portfolio.

Integrated mobility solutions provider



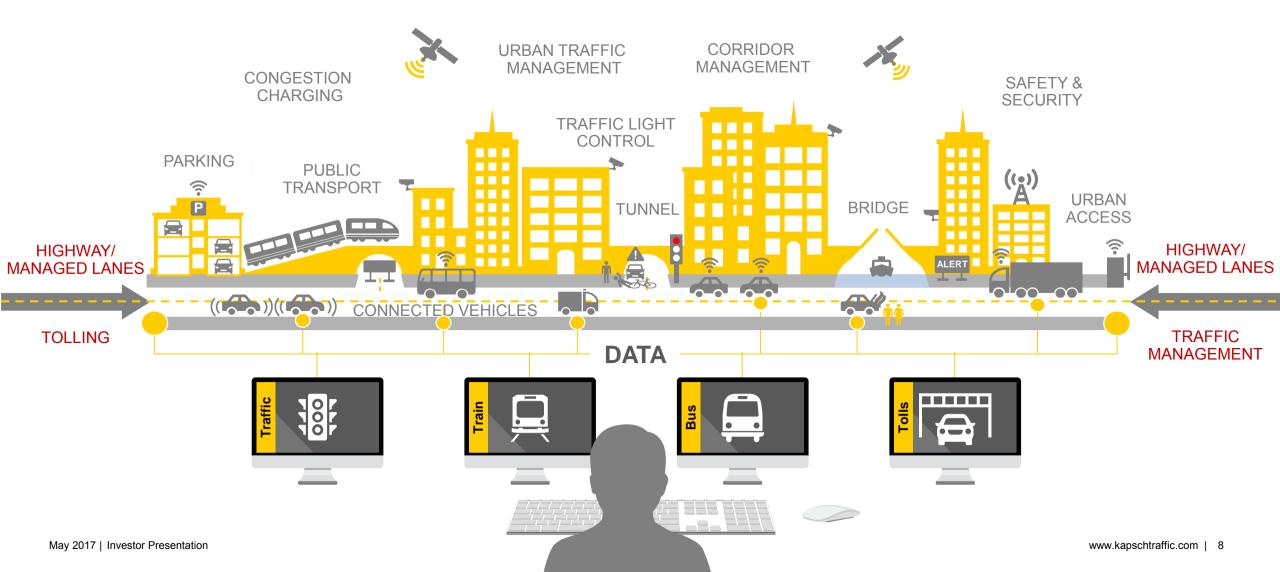
ETC		IMS			
Tolling Solutions	Tolling Services	Highway	City		
Mulit-Lane Free Flow, Tolled Lanes, Mobile, eVignette	Trans-European Tolling Services	Highway TM, Managed Lanes, Tunnels & Bridges TM	Urban TM, Corridor Management, Access Management		
City Tolling		Enforcement Electronic Vehicle Registration, Commercial Vehicle Enforcement			
Plaza Tolling		Connected Vehicles V2X Automotive, V2X Infrastructure, Connected Services			

Smart Parking On-street, Off-street

Integrated Mobility Multi-modal solutions & services

## Mobility.





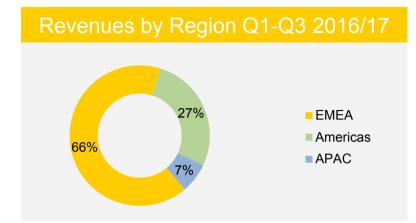


## Financials.

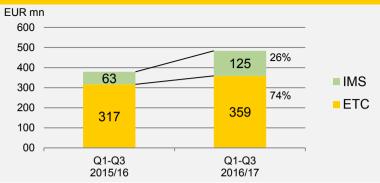
Earnings overview.

All figures in EUR mn unless otherwise stated	Q1-Q3 2016/17	+/-	Q1-Q3 2015/16	FY 2015/16
Revenues	483.8	28%	379.2	526.1
EBITDA	56.1	1%	55.4	76.9
EBITDA margin	11.6%	-3%p	14.6%	14.6%
EBIT	43.0	-1%	43.3	62.3
EBIT margin	8.9%	-3%p	11.4%	11.9%
Profit before tax (PBT)	44.5	30%	34.1	54.8
Profit for the period	29.4	16%	25.3	36.5
Profit for the period attributable to equity holders	30.1	41%	21.3	31.1
Earnings per share (EPS) in EUR	2.3	41%	1.6	2.4



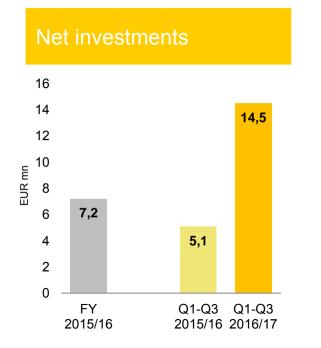


Revenues by Segment Q1-Q3 2016/17

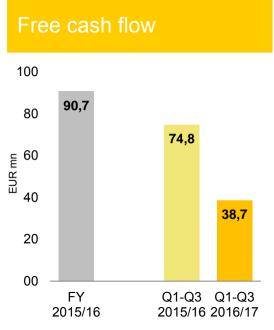


## Other key financials.



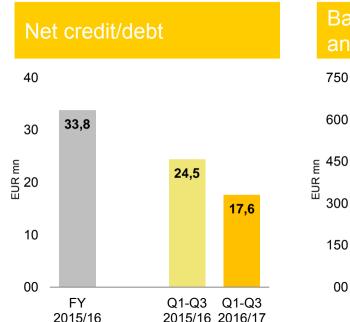


The increase in net investments to EUR 14.5mn was due to the acquisition of KTT.



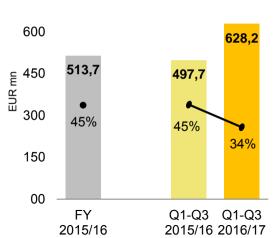
Again positive (EUR 38.7mn); however, significantly lower than in Q1-Q3 2015/16 (EUR 74.8mn). Main reasons:

- working capital
- higher net investments



Despite having undertaken a number of acquisitions and a dividend payment, Kapsch TrafficCom had a net credit in the amount of EUR 17.6mn.

## Balance sheet total and equity ratio



The assumption of a promissory note bond (increase in balance sheet total), acquisitions (effect in equity) and the dividend payment resulted in a reduction of the equity ratio to 34%.

## Segment results.

ETC.

#### **ETC Overview**

All figures in EUR mn unless otherwise stated	Q1-Q3 2016/17	+/-	Q1-Q3 2015/16	FY 2015/16
Revenues	358.9	13%	316.6	442.1
EBIT	54.8	18%	46.4	63.7
EBIT margin	15.3%	1%p	14.7%	14.4%

#### **ETC Revenue Split**

All figures in EUR mn unless otherwise stated	Q1-Q3 2016/17	+/-	Q1-Q3 2015/16	FY 2015/16
Design & Build	70.2	13%	61.9	372.0
Operations	215.2	19%	180.5	118.2
Components	73.5	-1%	74.3	35.9

ETC revenues Q1-Q3 2016/17 8% 24% 68% ■ EMEA ■ Americas ■ APAC







## Segment results.

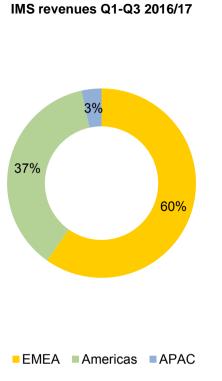
IMS.

#### **IMS Overview**

All figures in EUR mn unless otherwise stated	Q1-Q3 2016/17		Q1-Q3 2015/16	
Revenues	125.0	99%	62.7	84.0
EBIT	-11.8	-281%	-3.1	-1.3
EBIT margin	-9.5%	-5%p	-5.0%	-1.6%

#### **IMS Revenue Split**

All figures in EUR mn unless otherwise stated	Q1-Q3 2016/17		Q1-Q3 2015/16	FY 2015/16
Design & Build	48.5	76%	27.6	372.0
Operations	67.2	182%	23.8	118.2
Components	9.3	-17%	11.3	35.9







### **Outlook.** FY 2016/17.



- > Focus on driving forward the integration of KTT.
  - Minimizing costs and realizing synergies as quickly as possible.
  - Helping the ~900 new employees to become acquainted with and a part of the corporate culture of the Kapsch TrafficCom Group.
- > Annual revenues should grow by more than EUR 100 million.
- > ETC: EBIT margin is set to significantly exceed 10%.
- > IMS: EBIT margin will be adversely impacted by the integration and the lower EBIT contribution of KTT.

## Outlook.



Beyond FY 2016/17.

#### ETC

- > Limited number of potential new nation-wide tolling contracts BUT larger number of smaller contracts.
- > Margins of large projects could erode after new tenders of existing contracts.
- tolltickets: high revenues (Q1-Q3 2016/17: EUR 13mn) and low margin dilution of Group EBIT margin.
- EBIT margin should remain >10%.

#### IMS

- KTT: Improvement of profitability expected.
- EBIT margin should steadily develop towards 10%.

#### **Dividend policy:**

- At least 1/3 of the profit for the period.
- Annual Base Dividend of EUR 1.--.
- Dividend payment can be higher or lower; within a reference period of 3 years, average annual dividend at least EUR 1.--.

## USP.

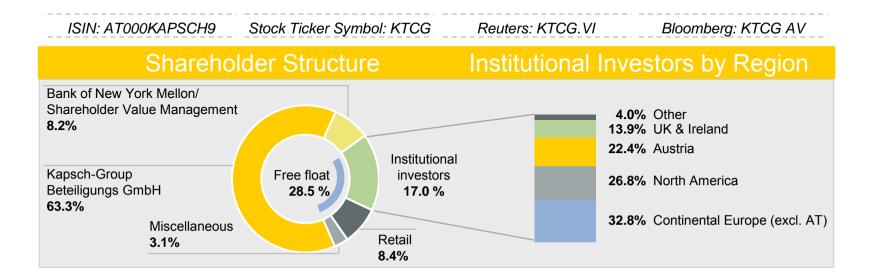


What makes Kapsch TrafficCom unique?

- > Ability to develop tailored solutions proven track record.
- Close to our customers.
- Domain know-how.
- Integrated, one-stop-shop.
- > Global player.
  - Best practice
- Risk diversification
- > A leading position in our core business.
- Size and financial stability.
- Listed (transparence, access to capital).
- No principal-agent-conflict as one main shareholder is the CEO.
  - Long-term view; sustainable measures not sacrificed for shortterm profits.



## Kapsch TrafficCom share.



#### **Basic Information**

- Listed in Prime Market segment at the Vienna Stock Exchange since 2007
- > 13 million shares
- Market cap: ~EUR 500mn
- Coverage by: Kepler Cheuvreux, RCB, Erste Group, Matelan

Select Events				
Results FY 2016/17				
Record date AGM				
Results Q1 2017/18				
AGM				



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# *Thank you for your attention.*

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# Appendix.

## Competition.

Overview.







## Consolidation of Kapsch TrafficCom Transportation.

Impact on Q1-Q3 results.

Impact on the P&L		Impact on the balance sheet*				
Revenues	EUR +80.7mn	Property, plant & equipment	EUR	0.7mn		
thereof ETC	EUR +17.8mn	Intangible assets	EUR	5.2mn		
thereof IMS	EUR +62.9mn	Other non-current assets	EUR	0.2mn		
		Inventories	EUR	0.7mn		
EBIT	EUR -1.7mn	Receivables & other current assets	EUR	57.0mn		
thereof ETC	EUR -1.0mn	Cash & cash equivalents	EUR	9.5mn		
thereof IMS	EUR -0.7mn	Liabilities, other liabilities & deferred income	EUR	-39.2mn		
	×	Net assets acquired (provisionally)	EUR	34.1mn		

Purchase price\*: EUR 31.1mn Difference to net assets acquired (badwill): EUR 3.0mn

> \* Provisionally determined; preliminary purchase price allocation. Values may change subject to audit.



>	Number of KTC Group employees	
	up by approximately 900.	

Other

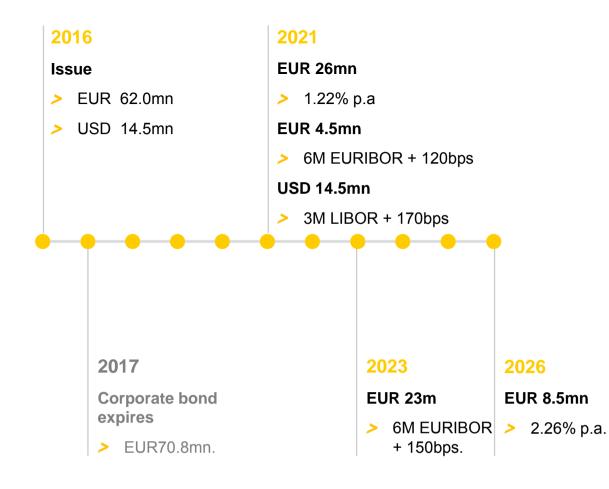
- KTC is now in the top segment of toll solution providers in the U.S.A.
- Strategic jump from the highways into the cities.
- KTC has become a leading, globally active full-service provider.
- December 2016: Contingent purchase price adjustment of EUR 5mn.
- Integration costs weigh on KTC's profitability.
- Integration to be completed end of FY 2016/17.

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## Promissory note bond.

Successful Issue.



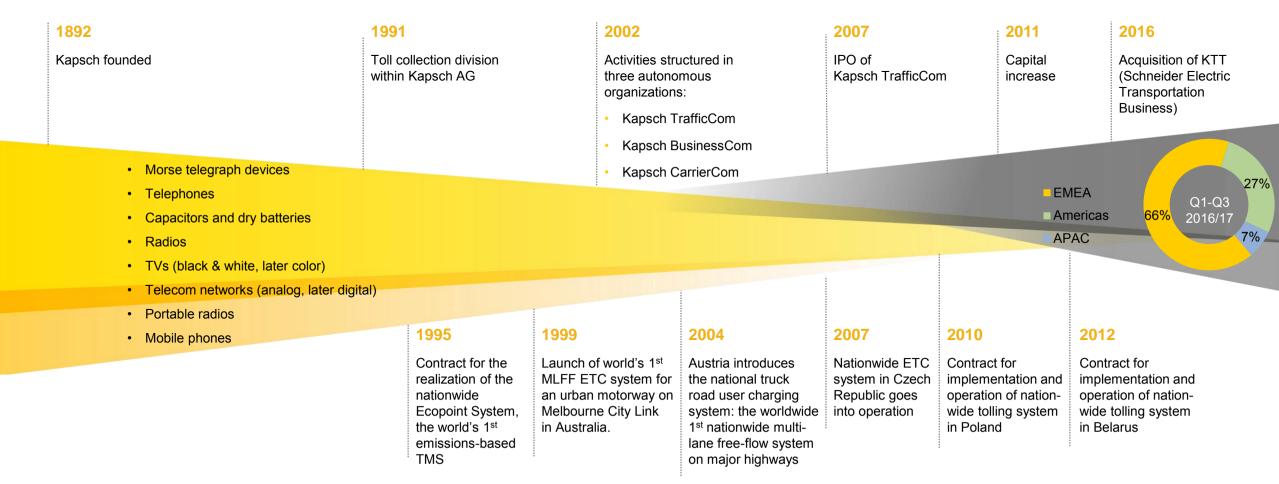


#### **Corner Stones of the Transaction**

- Volume: EUR 62mn + USD 14.5mn
- > 3 tenors (5/7/10 years)
- Partially fixed interest, partially variable
- Rationale:
- Diversified investor base
- Optimized financing structure
- Refinancing of corporate bond (EUR 70.8mn outstanding) maturing in November 2017
- Can be repaid early; higher flexibility
- Extending effect on balance sheet (increase in cash and cash equivalents as well as in non-current financial liabilities)

## Corporate milestones.

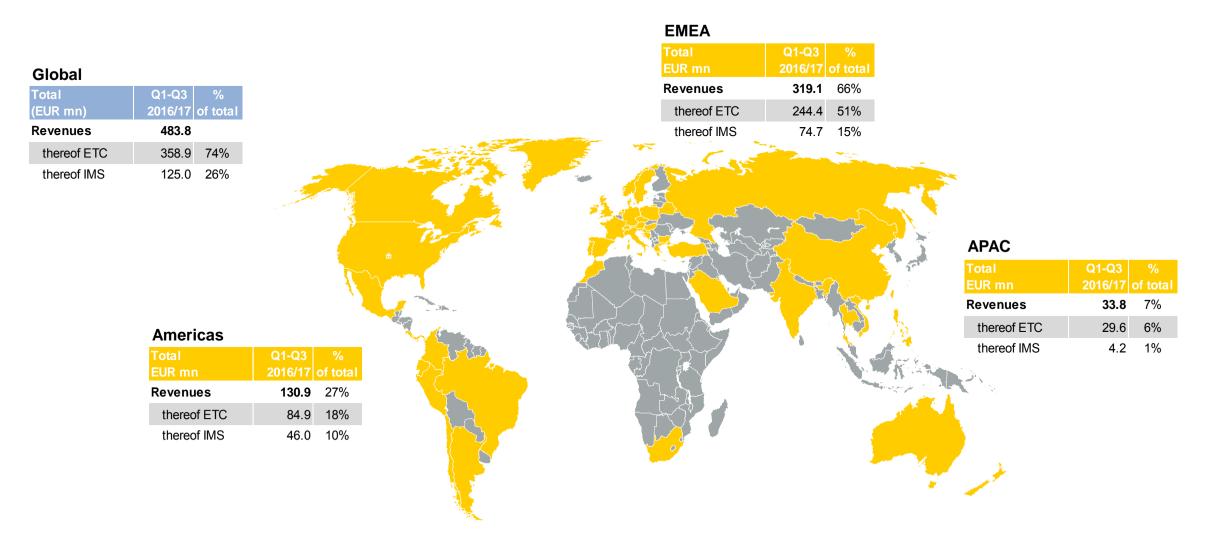






## References in more than 50 countries.







We make mobility solutions intelligent to enable users to arrive at their destination

- comfortably,
- ✤ on time,
- safely,
- efficiently, and
- with minimal environmental impact.