



Kapsch TrafficCom

# Investor Presentation.

*Challenging the limits of mobility for a healthy world without congestion.*

December 2022

**kapsch** >>>  
challenging limits

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# Kapsch TrafficCom.

At a glance.

## Provider of Intelligent Transportation Solutions (ITS).

Segment tolling: ~ 70% of revenues

Segment traffic management: ~ 30% of revenues

## System integrator with in-house production.

## Technological forerunner: electronic tolling pioneer.

## Listed at Vienna Stock Exchange.

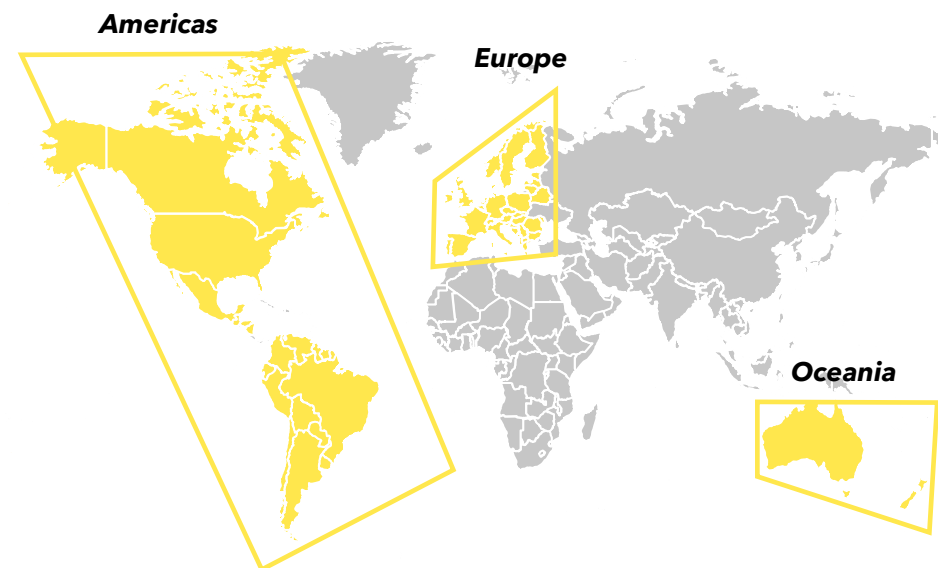
IPO in June 2007

Prime segment

Free float of 36.7%

KAPSCH Group holds 63.3%

## Regional focus markets.



**520mn**  
+3%

**Revenues**  
FY 2021/22

**11mn**  
n.a.

**EBIT**  
FY 2021/22

**4,220**  
-9%

**Employees**  
March 31, 2022

**>25 countries**

**Global presence**  
March 31, 2022

**4.6bn**

**Addressable market**  
in year 2020

# Reporting segments.

## TOLLING.

- Pioneer and technology leader in electronic toll collection.
- Unique experience in nation-wide toll systems.

### **Electronic toll collection.**

#### Technology:

- > Microwave (DSRC)
- > Satellite (GNSS)
- > Video
- > Mobile tolling
- > eVignette

#### Applications:

- > Multi-lane free-flow (MLFF)
- > Demand management:
  - Congestion charging
  - Managed lanes (tolled)

### **Plaza tolling.**

### **Tolling services.**

## TRAFFIC MANAGEMENT.

- Combines conventional traffic management with smart traffic solutions, demand management and data services.

### **Traffic management.**

- > Highway
- > Tunnels/bridges
- > Urban
- > Corridors
- > C-ITS / connected mobility

### **Demand management.**

- > Urban access management (non-charging)
- > Managed lanes (non-charging)
- > Cross-domain policy setter (CDPS) - new, to be developed



# Market: Regional focus.

## Americas.

## Europe.

## Oceania.

## Regional reporting.

- EMEA  
(Europe, Middle East, Africa)
- Americas  
(North, Central and South America)
- APAC  
(Asia-Pacific)

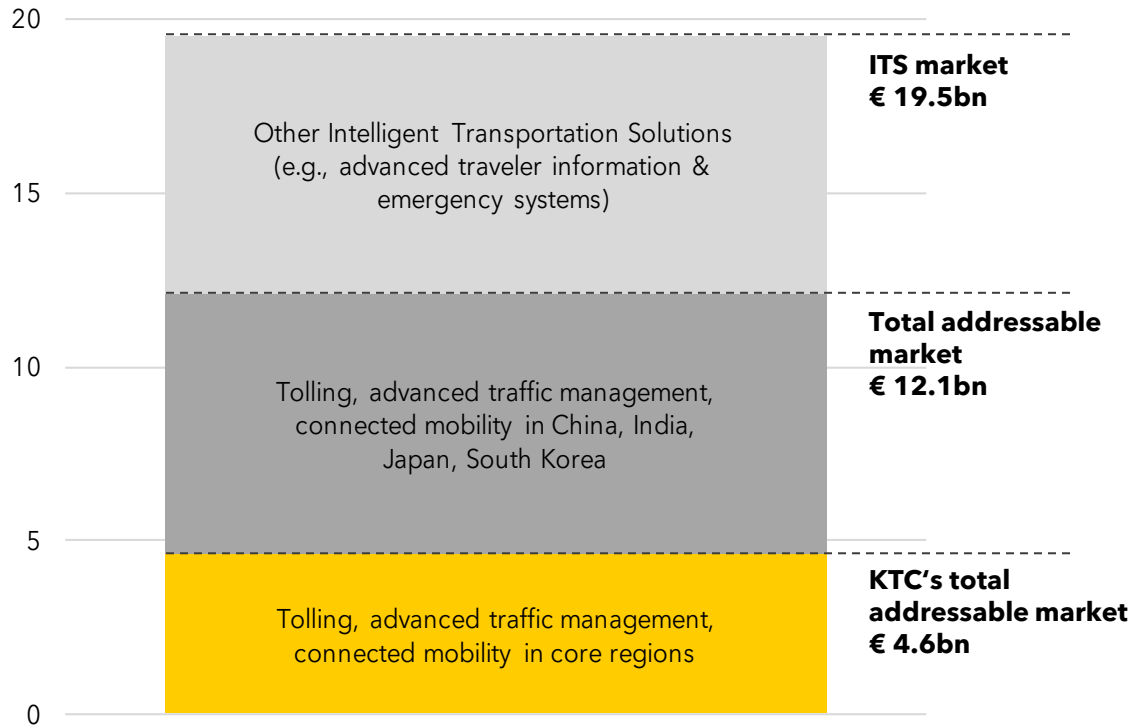
## Competition.

- Fragmented market:
  - Regionally
  - By solutions/applications
  - By technology
- Many competitors are (a rather small) part of a larger group.

# Market: volume.

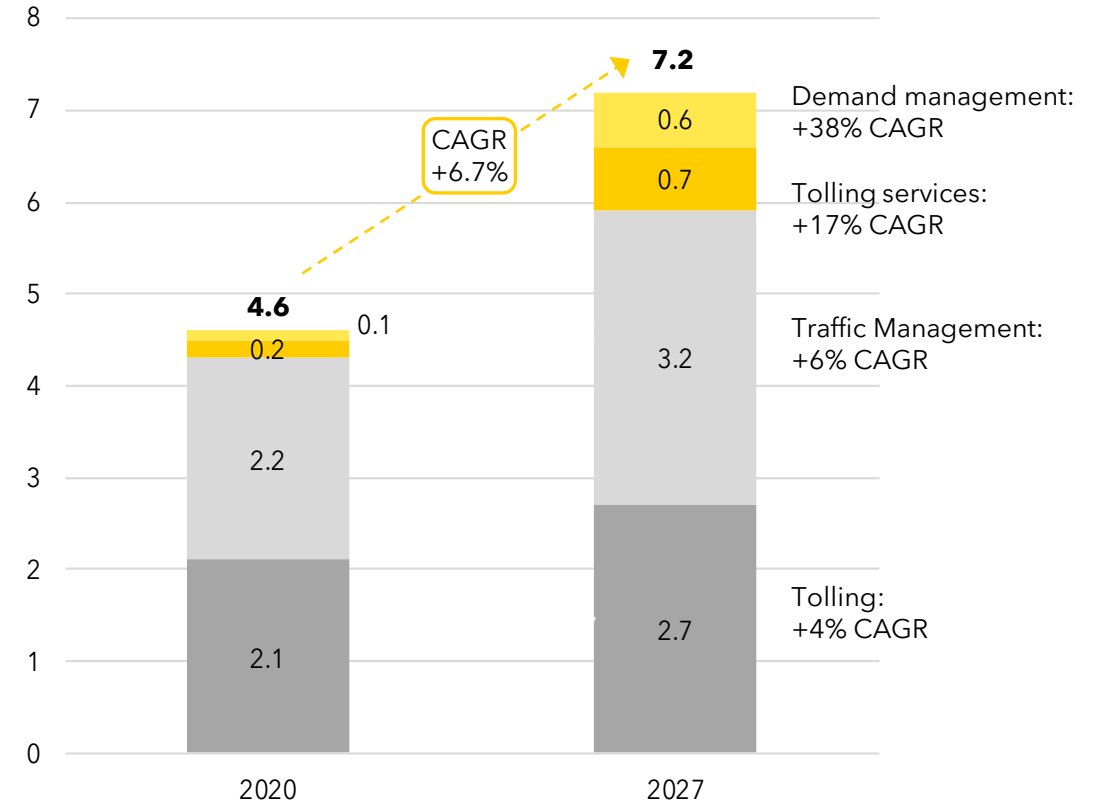
Target market and expected market development.

## Total addressable market for Kapsch TrafficCom in year 2020.



Source: Kapsch TrafficCom, Grand View Research, ABI Research

## KTC's total addressable market 2020-2027. (in € billion)



# Market: drivers.

## **Infrastructure demand & funding.**

Growing car park and traffic volumes  
E-vehicles → lower fuel tax income

## **Urbanization.**

60% of population in cities by 2030  
70% by 2050

## **Privacy.**

Data privacy becoming more important

## **New transportation modes & services.**

New, shared transportation modes  
Electrification of transportation

## **Ecological footprint.**

European Green Deal  
CO2, particulate matter, noise

## **Connected mobility.**

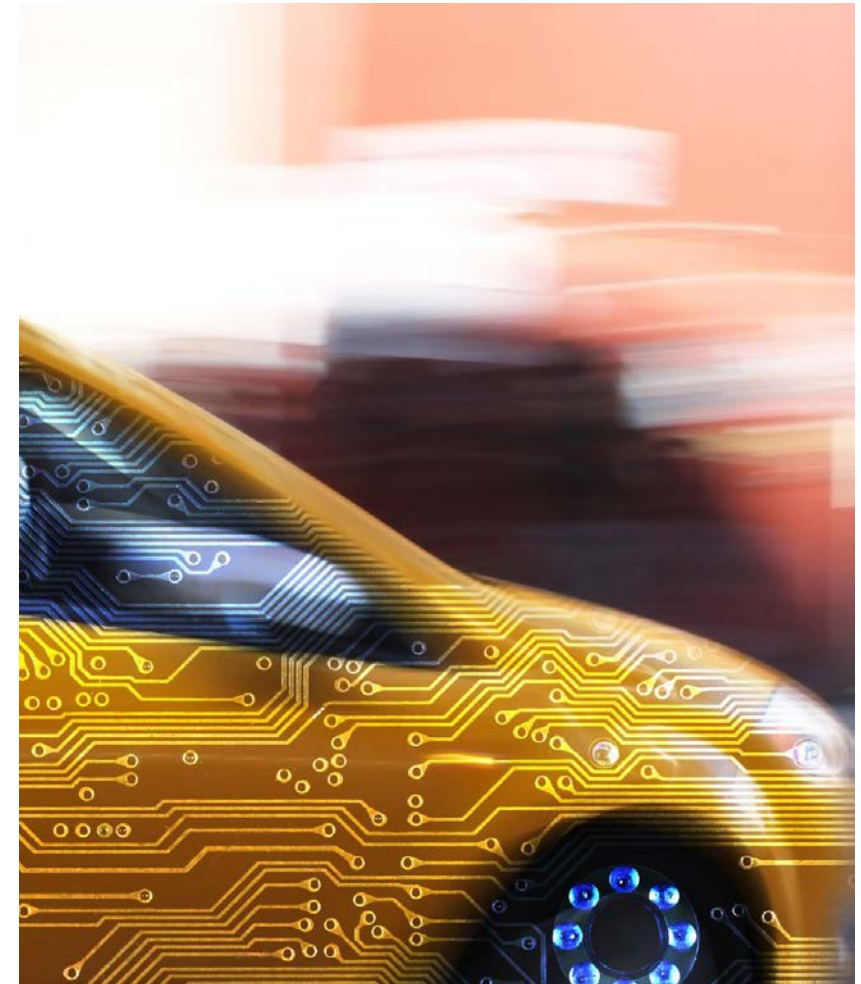
Rapid evolution of network technology  
and autonomous vehicles and driving

## **Data & artificial intelligence (AI).**

Emergence of vehicle data hubs.  
AI for analytics, simulation and prediction

## **Shift in business.**

From hardware to software platforms  
Smart infrastructure



# Business model.

## Overview.

- Cover the customers' entire value chain as a one-stop-shop.
- High degree of flexibility for responding to customer needs: From components, to building complete turnkey systems, to operating them.

### **Components.**

Develop, produce (Austria, Canada) or source:

- In-vehicle components:
  - On-board units, transponders
- Road-side components:
  - Transceivers, readers, cameras, sensors
- Traffic controllers

### **Implementation.**

Planning/design/installation of systems and applications

- System integrator:
  - Own core technology
  - Subcontractors and partners as required
- Project and supplier management
- Installations are transferred to the customer upon completion

### **Operations.**

- Technical operations
  - Monitoring, maintenance, improvement of a system
- Commercial operations:
  - Includes the planning and realization of sales offices, call center services, web portals, implementation of payment systems
- Compensation regardless of traffic volume

### **Tolling services.**

- Europe:
  - European Electronic Toll Service (EETS)
  - Tolling services for passenger vehicles
- USA:
  - Toll road payments app

**End-to-end solutions as a one-stop-shop.**



# Business model.

*System integrator with in-house production of hardware and software.*



## **HARDWARE.**

### ***In-vehicle products.***

- On-board units, transponders

### ***Radio frequency field products.***

- Transceivers, readers

### ***Traffic management products.***

- Controllers

### ***Video and sensor products.***

- Cameras, vehicle detection and classification systems



## **SOFTWARE.**

### ***Commercial back office (tolling).***

### ***Traffic management (DYNAC® and EcoTrafIX™).***

### ***Enforcement (image processing suite).***

### ***Platform for connected mobility.***

# Goals 2027.

- 01** *Revenues > 1b.*
- 02** *Double-digit EBIT margin.*
- 03** *Equity ratio > 30%.*
- 04** *CO2-neutral company.*
- 05** *Above-average contribution to reducing environmental pollution.*

# Highlights.

**H1**

**2022/23**



Revenues increased by 4%.



Growth driven by tolling segment and Americas region.



Turnaround confirmed despite increased costs, especially in personnel area.

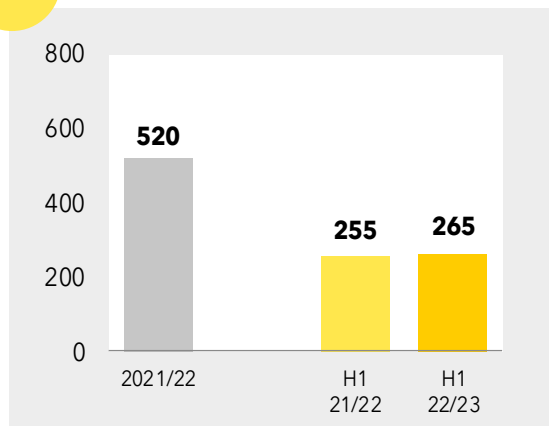


Seasonal development of working capital led to negative free cash flow.

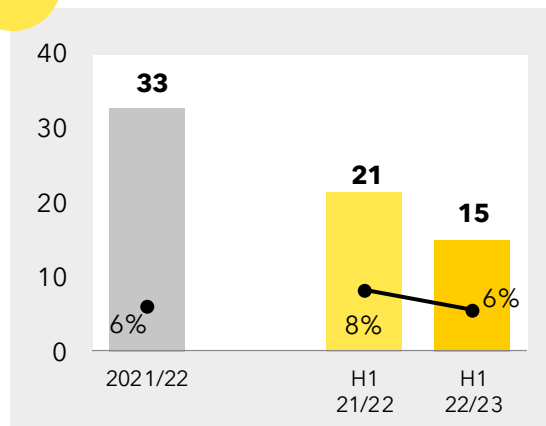
# Financials: At a glance.

All figures in € million unless otherwise stated.

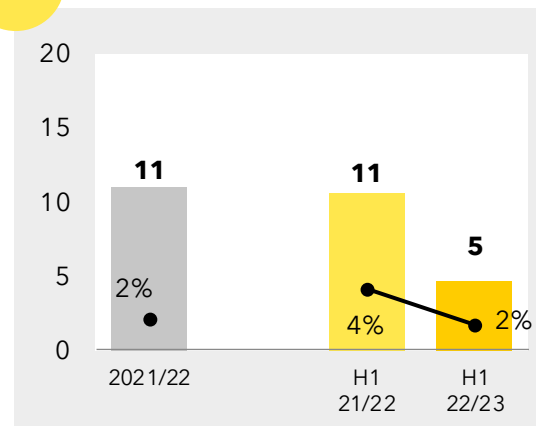
## Revenues.



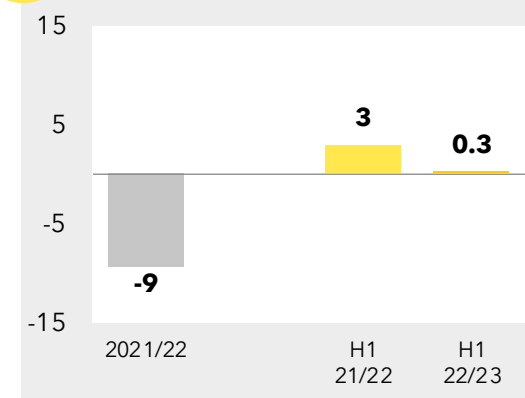
## EBITDA, EBITDA margin.



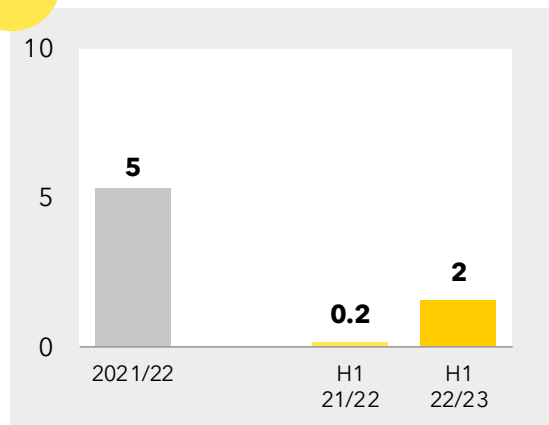
## EBIT, EBIT margin.



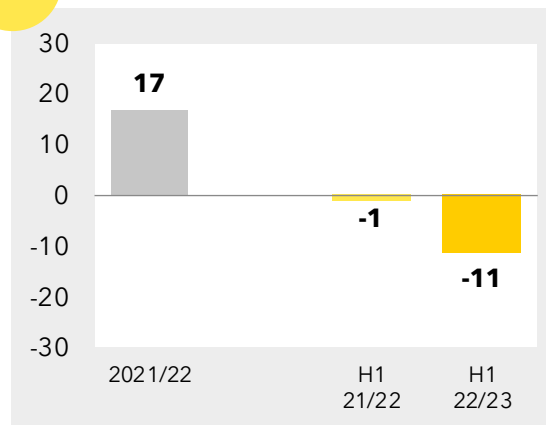
## Result for the period attributable to equity holders.



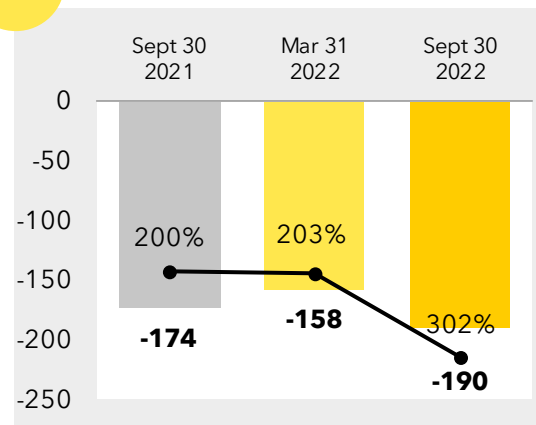
## Net CAPEX.



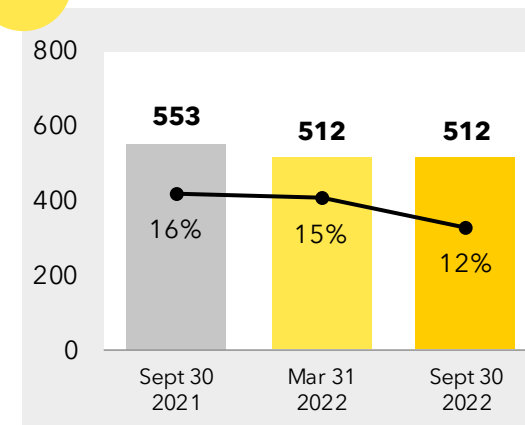
## Free cash flow.



## Net debt, gearing.



## Total assets, equity ratio.



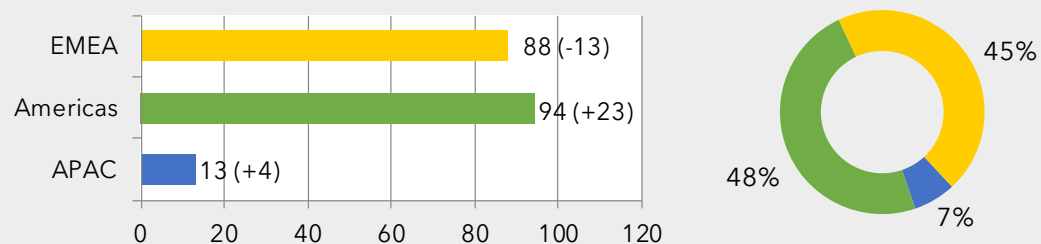
# Segment results.

All figures in € million unless otherwise stated.

## TOLLING.

	2021/22	H1 2021/22	H1 2022/23	+/-
Revenues	370	181	195	8%
Implementation	89	39	54	41%
Operations	205	111	102	-8%
Components	76	31	39	25%
EBIT	3	1	3	85%
EBIT margin	1%	1%	1%	1pp

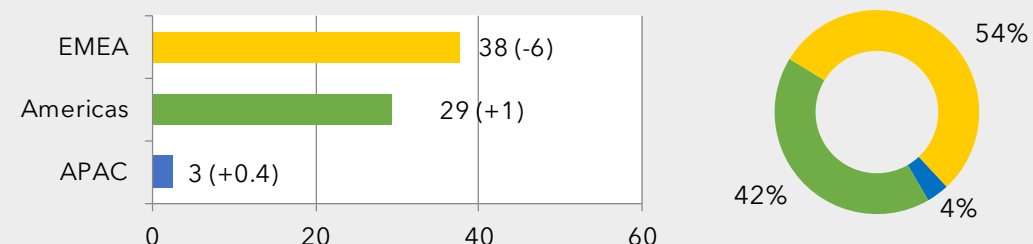
### Revenues by region.



## TRAFFIC MANAGEMENT.

	2021/22	H1 2021/22	H1 2022/23	+/-
Revenues	150	74	69	-6%
Implementation	60	31	21	-33%
Operations	85	41	47	14%
Components	5	3	3	-12%
EBIT	8	9	2	-76%
EBIT margin	5%	13%	3%	-9pp

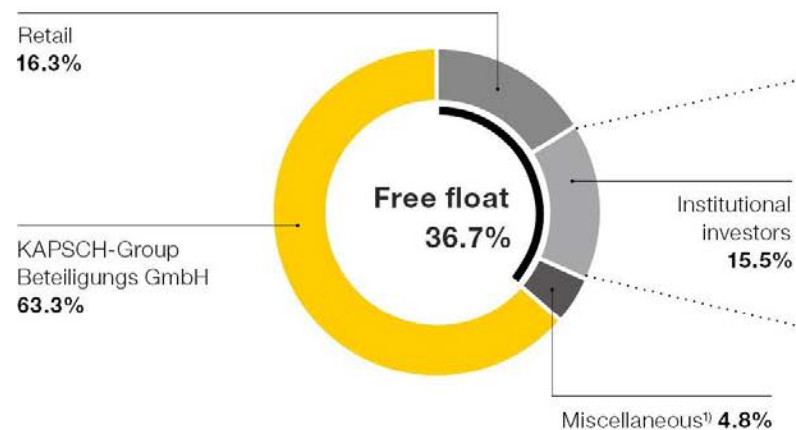
### Revenues by region.





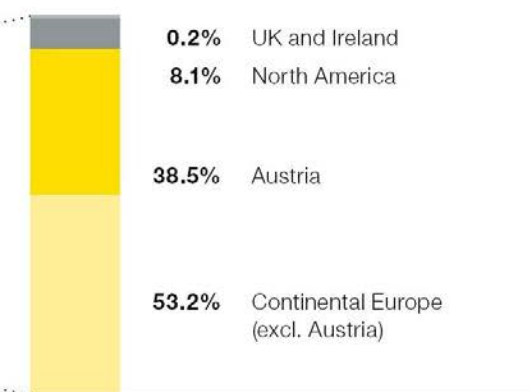
# Kapsch TrafficCom share.

## Shareholder structure.



<sup>1)</sup> Trading positions and unidentified shareholders.

## Institutional investors by region.



Source: Shareholder survey from April 2022

## Research coverage\*:

Erste Group	
Buy	€ 20.00
RBI (Raiffeisen Bank International)	
Hold	€ 17.00
ODDO BHF/FMR	
Buy	€ 16.00

\* As per November 17, 2022

## Select events.

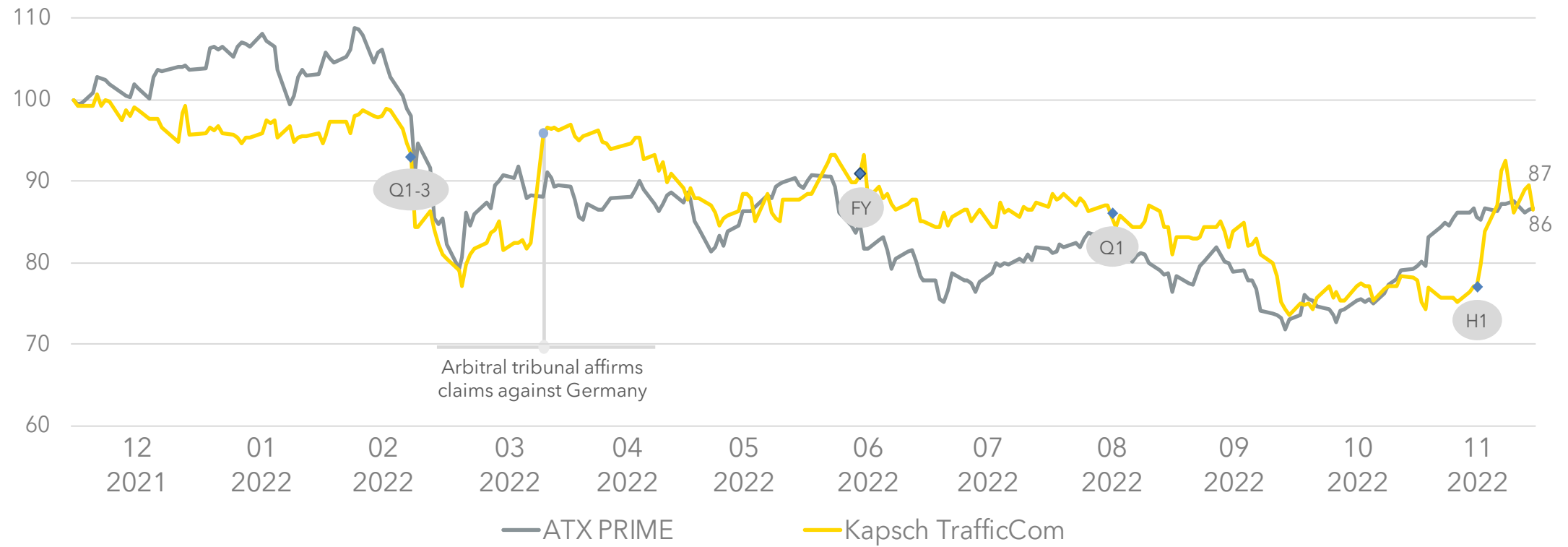
February 22, 2023	Q1-Q3 2022/23 Results
June 14, 2023	FY 2022/23 Results
More information:	<a href="http://www.kapschtraffic.com/ir">www.kapschtraffic.com/ir</a>

## Basic information.

Listed in Vienna, Prime Market, since 2007	ISIN: AT000KAPSCH9
Capital increase in 2011	Reuters: KTCG.VI
Total of 13 million shares	Bloomberg: KTCG AV

# Share price development (last 12 months).

*Kapsch TrafficCom and ATX Prime.*



# USP.

*What makes Kapsch TrafficCom unique?*

- About 130 years in the electronics industry
- Close to customers
- Ability to develop tailored solutions - proven track record
- Deep and comprehensive domain know-how
- Broad variety of technologies, prime quality
- Integrated, one-stop-shop
- Only real global player in tolling (best practice, risk diversification)
- Scale
- Listed (transparence, access to capital)
- Shareholder interests secured on the Executive Board by CEO Georg Kapsch

## **Key differentiators.**



**Domain know-how.**



**Innovator.**



**One-stop-shop.**



**Global player.**



## **Marcus Handl**

Investor Relations Officer

## **Valerie Riegler**

Investor Relations Manager

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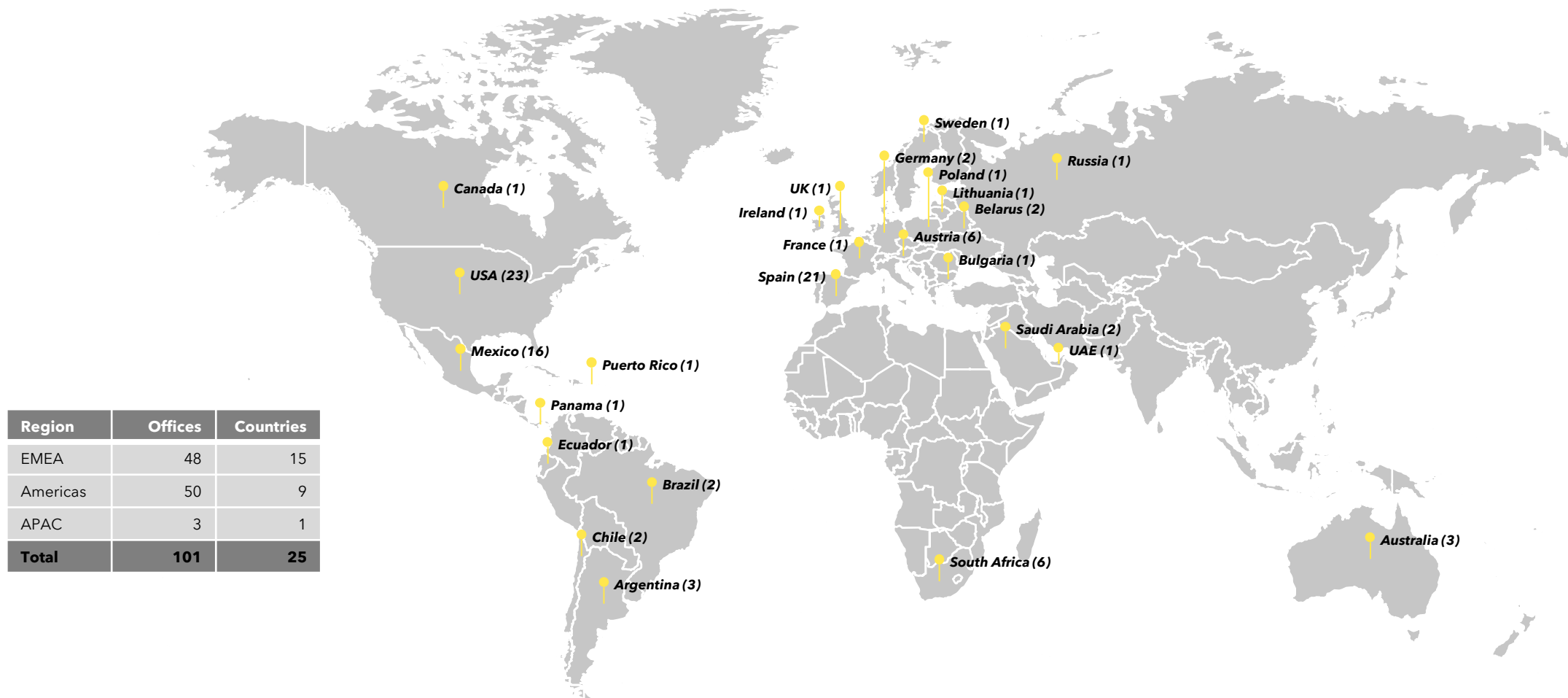
**Phone:** +43 50811 1122

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# Kapsch TrafficCom's offices.

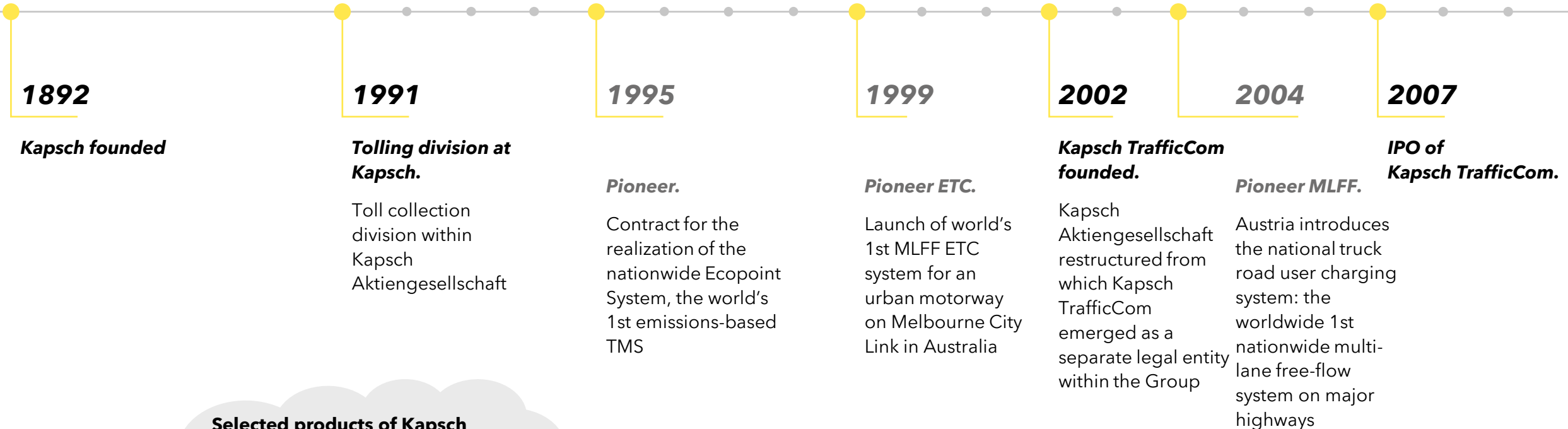
As of March 31, 2022.





# The emergence of Kapsch TrafficCom.

About 130 years in the ever-changing electronic industry.



## Selected products of Kapsch throughout the years

- > Morse telegraph devices
- > Telephones (fixed and mobile)
- > Capacitors and dry batteries
- > Radios, incl. portable radios
- > TVs (black & white, later color)
- > Telecom networks



## **// We make traffic solutions intelligent.**

Why is this so important to us?

- >** Because we want you to reach your destination quickly, comfortably, and safely.
- >** Because we want to protect the environment.