

Kapsch TrafficCom

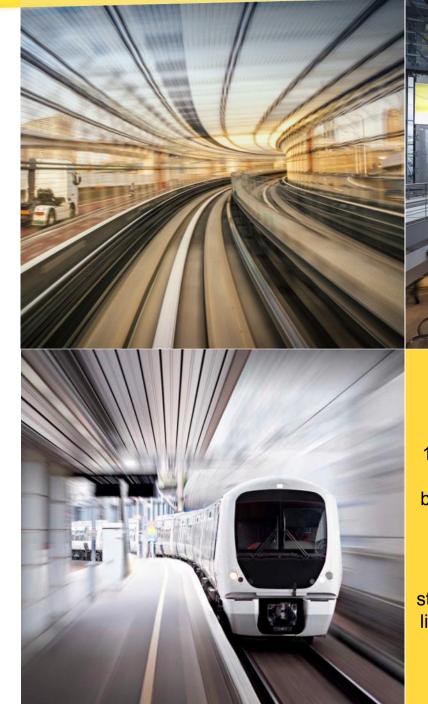
Investor Presentation.

June 2017.

Kapsch.

KTC: Leading entity of the Kapsch Group.

- Kapsch founded in Vienna in 1892
- Electronic industry
- Strong brand in Austria
- Three key entities
 - Kapsch TrafficCom KTC (Intelligent Transportation Systems)
 - Kapsch BusinessCom (ICT solutions for enterprises)
 - Kapsch CarrierCom (Telematics and telecommunications solutions for rail and urban public transport operators, carrier networks and energy supply companies)
- Family owned Group (only KTC listed)
- Group revenues >EUR 1bn





KTC: Tradition meets Future.

125 years in the ever-changing technology industry are a proof of the sustainable business approach and the entrepreneurial spirit within the family-owned Kapsch Group.

This, together with the professionalism, structures and transparency required from a listed company, are key success factors for Kapsch TrafficCom.

Kapsch TrafficCom.

At a glance.





Provider of Intelligent Transportation Systems

- Tolling (Electronic Toll Collection – ETC)
- Mobility (Intelligent Mobility Solutions – IMS)



Solid financials

- ❖ Revenues ~EUR 650mn
- Sustainable dividend policy: Base dividend of EUR 1,--



- ❖ More than 4,800 employees
- ❖ Presence in >30 countries
- ❖ References in >50 countries



Listed at Vienna Stock Exchange

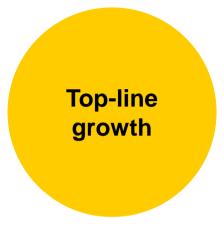
- ❖ Market cap >EUR 600mn
- ❖ Free float 28.5%



Strategy.

Profitable and sustainable growth.





- Secure and expand the toll collection business
- Reduce the cluster risk
- Growth resulting from a broad range
- Growth in existing and new markets
- Acquisitions
- Revenues to increase in both segments, with higher rates of growth for IMS.



Price pressure in ETC:

- Larger number of smaller projects with lower profitability
- Current and upcoming large tenders price pressure

EBIT margin in IMS to gradually improve:

- Non-recurring nature of costs for the integration of KTT
- After KTT integration: better positioning, higher efficiency
- Synergies between KTT and Kapsch TrafficCom
- EBIT margin in ETC comfortably >10%.
- In the medium term IMS EBIT margin of about 8% seems possible.
- Group EBIT margin of 10% (mid term).

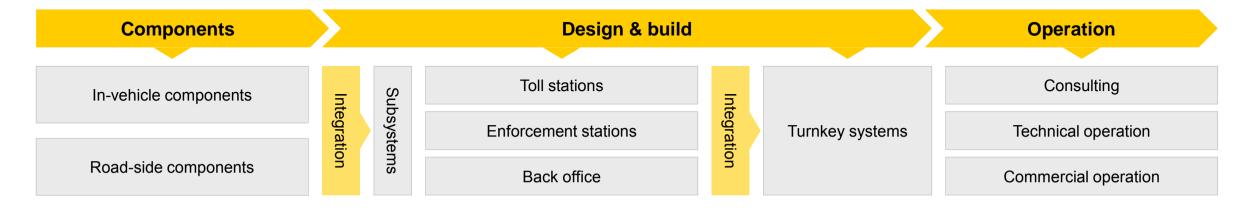


- Long-term & sustainable management: 125 years of history
- Sustainable business model
- Innovation: open approach
- Patents
- Employees: lifelong learning
- Working environment
- Engaging with stakeholder groups
- R&D and innovation with open approach.
- Engagement with stakeholder groups.

Business model.

One-stop-shop.





End-to-end solutions as a one-stop shop

In-vehicle components





On-board units (OBUs)



Programming station

Transceivers & readers





Transceiver



Mobile reader



Reader

Cameras & sensors



Vehicle detection



Vehicle registration



Vehicle classification

Toll & enforcement station



Stationary enforcement



Mobile enforcement

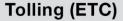
Back office



Portfolio.

Integrated mobility solutions provider





Tolling solutions



Electronic Toll Collection

Mulit-lane free flow, managed lanes, mobile tolling, eVignette

City tolling

Plaza tolling

Tolling services



Trans-European tolling services

Intelligent Mobility Solutions (IMS)

Highway



Traffic management (TM)

Highway TM, managed lanes, tunnels and bridges

City



Traffic management (TM)

Urban TM, corridor management, access management

Traffic safety

Electronic vehicle registration, commercial vehicle enforcement

Connected vehicles

V2X-automotive, V2X-infrastructure, connected services

Smart parking

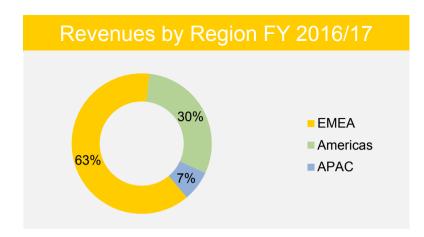
Integrated mobility

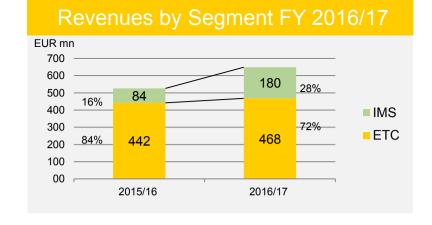
Financials.

Earnings overview.

All figures in EUR mn unless otherwise stated	2016/17	+/-	2015/16	2014/15
Revenues	648.5	23%	526.1	456.4
EBITDA	77.8	1%	76.9	61.5
EBITDA margin	12.0%	-3%p	14.6%	13.5%
EBIT	60.1	-4%	62.3	32.7
EBIT margin	9.3%	-3%p	11.9%	7.2%
Profit before tax (PBT)	60.6	11%	54.8	19.9
Profit for the period	42.7	17%	36.5	11.4
Profit for the period attributable to equity holders	43.6	40%	31.1	3.6
Earnings per share (EPS) in EUR	3.4	40%	2.4	0.3

Kapsch >>>

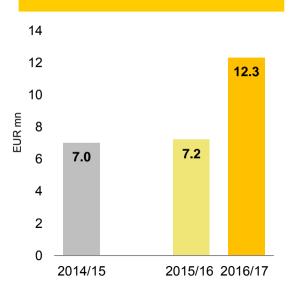




Other key financials.

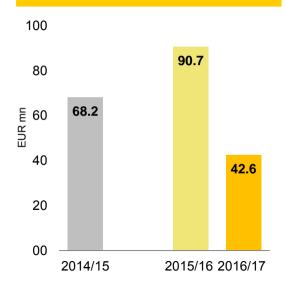


Net investments



The growth of net investments to EUR 12.3mn resulted primarily from the acquisition and integration of KTT.

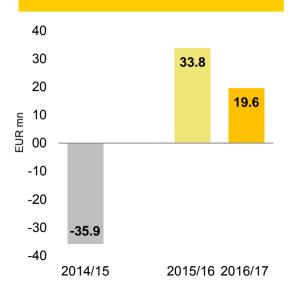
Free cash flow



Free cash flow was again positive at EUR 42.6mn, but was below the 2015/16 value of EUR 90.7mn. Main reasons:

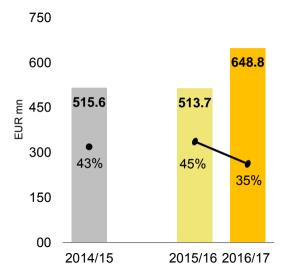
- working capital
- higher net investments

Net credit/debt



In spite of several acquisitions and the payment of dividends, Kapsch TrafficCom was able to conclude the fiscal year with a net credit (EUR 19.6mn).

Balance sheet total and equity ratio



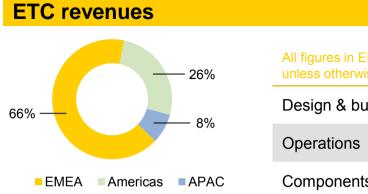
The assumption of a promissory note bond (balance sheet extension), acquisitions (effect in equity) and dividend payment led to a reduction of the equity ratio to 35%.

Segment results.





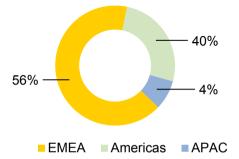
ETC			
All figures in EUR mn unless otherwise stated	2016/17	+/-	2015/16
Revenues	468.4	6.0%	442.1
EBIT	65.5 ¹⁾	2.8%	63.7
EBIT margin	14.0%	-0.4%p	14.4 %



All figures in EUR mn unless otherwise stated	2016/17	+/-	2015/16
Design & build	96.9	5.0%	92.3
Operations	269.0	6.7%	252.1
Components	102.6	5.0%	97.7

IIVIO			
All figures in EUR mn unless otherwise stated	2016/17	+/-	2015/16
Revenues	180.0	114.4%	84.0
EBIT	-5.4 ²⁾	-308.9%	-1.3
EBIT margin	-3.0%	-1.4%p	-1.6%





All figures in EUR mn unless otherwise stated	2016/17	+/-	2015/16
Design & build	75.3	108.5%	36.1
Operations	92.6	186.8%	32.3
Components	12.1	-22.2%	15.6

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IMS

¹⁾ Includes badwill of EUR 0.9 million

²⁾ Includes badwill of EUR 2.1 million

Outlook.

FY 2017/18.



Continue to grow the top line

- ETC
 - Good potential in the USA
 - Hope for greater momentum in Asia
 - In EMEA, focus on nation-wide toll collection systems, e.g. in Poland, the Czech Republic and Bulgaria
- IMS
 - As KTT integration has been completed, stronger focus on sales
 - Greatest attention to the CHARM project
 - Matrix organization should improve cooperation between the Regions and the Solution Centers as well as with customers
- Profitability: no great leaps in terms of EBIT
 - Price effects from secured projects in Czech Republic and Austria
 - IMS should achieve a positive EBIT
 - Legal expenses from IP-related dispute with a competitor in the US
- Balance sheet
 - Repayment of the corporate bond will influence both financial results and equity ratio

Outlook.



Beyond FY 2017/18.

- Revenue should increase in both segments, with higher rates of growth for IMS
- Further expansion of the toll collection business

- Growth in existing and new markets
- Reducing the cluster risk growing the portfolio of smaller contracts
- Acquisitions

- Growth resulting from a broad range
- > Falling EBIT margin in ETC, however it will continue to be comfortably higher than 10%
 - Larger number of smaller projects. They tend to have lower profitability compared with large ones because they lack scaling effects
 - Price pressure is to be anticipated for current and upcoming tenders for large projects
- EBIT margin in IMS to gradually improve; first achieve a balanced result, in the medium term an EBIT margin of about 8% seems possible
- (Almost) non-recurring nature of costs for the integration of KTT taken over in 2016
- Better positioning and more efficient processes following the integration
- Synergies between KTT and Kapsch TrafficCom in both customer acquisition as well as in terms of costs
- Mid-term EBIT margin for the Group of about 10%

USP.

What makes Kapsch TrafficCom unique?



- Ability to develop tailored solutions proven track record
- Close to our customers
- Domain know-how
- Integrated, one-stop-shop
- Global player
 - Best practice
- Risk diversification
- > A leading position in our core business
- Size and financial stability
- Listed (transparence, access to capital)
- No principal-agent-conflict as one main shareholder is the CEO
 - Long-term view; sustainable measures not sacrificed for shortterm profits



Kapsch TrafficCom share.

ISIN: AT000KAPSCH9 Stock Ticker Symbol: KTCG Reuters: KTCG.VI Bloomberg: KTCG AV

Institutional Investors by Region Shareholder Structure The Bank of New York Mellon Corporation/ Shareholder Value Management AG 4.0% Other 8.2% 13.9% UK & Ireland **22.4%** Austria Institutional Kapsch-Group Free float investors 26.8% North America Beteiligungs GmbH 28.5 % 17.0 % 63.3% 32.8% Continental Europe (excl. AT) Miscellaneous Retail 3.1% 8.4%

Basic Information

- Listed in Prime Market segment at the Vienna Stock Exchange since 2007
- 13 million shares
- Market cap: >EUR 600mn
- Coverage by: Kepler Cheuvreux, RCB, Erste Group, Matelan

Select Events

Aug 27, 2017	Record date AGM
Aug 30, 2017	Results Q1 2017/18
Sep 6, 2017	AGM
Sep 13, 2017	Record date - dividend



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Thank you for your attention.

Hans Lang

Investor Relations Officer

Kapsch TrafficCom

Kapsch TrafficCom AG Am Europlatz 2 1120 Vienna, Austria

Phone: +43 50 811 1122

E-Mail: hans.lang@kapsch.net

www.kapsch.net

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Appendix.

Competition.

Overview







ETC

T-Systems | Autostrade Q-Free | TransCore | emovis

City Tolling

Q-Free | MHI | IBM Cubic | Siemens

Plaza Tolling

Tescidel | TransCore G.E.A. | Indra | SICE

Traffic Management



Highway

Delcan | Q-Free | SwRI TransCore | Siemens

Managed Lanes

Delcan | Xerox | SICE Q-Free | TransCore

Tunnel & Bridges

SICE | Delcan | Dynniq Telegra | IBI Group

Smart Urban Mobility



Smart Parking

IPS Group | Worldsensing Smart Parking Inrix | Xerox

Urban Traffic Management

Eagle | ISwarco | SICE Econolite | Dynniq

Intermodal Mobility

HaCon | Xerox | Moovel Cubic | Siemens

Safety & Security



Road Safety Enforcement

Redflex | Jenoptik | Sensys Gatso | Vitronic | Redspeed

Commercial Vehicle Enforcement

IRD | Xerox | Mettler Toledo Drivewyze (IMS) | Iteris

Electronic Vehicle Registration

3M | UTI | Neology TransCore | Q-Free

Connected Cars



V2X Automotive

Delphi | Denso | Continental LG Electronics | Bosch

V2X Infrastructure

Cohda | Savari | Neavia Arada | Dynniq

Connected Services

n.a.

Consolidation of Kapsch TrafficCom Transportation.



Impact on FY 2016/17 results.

Impact on the P&L

Revenues	EUR +112.8mn
thereof ETC	EUR +21.8mn
thereof IMS	EUR +91.0mn
EBIT	EUR -2.3mn
thereof ETC	EUR 1.6mn
thereof IMS	EUR -4.0mn

Impact on the balance sheet*

Property, plant & equipment	EUR	0.7mn
Intangible assets	EUR	9.0mn
Other non-current assets	EUR	0.9mn
Inventories	EUR	1.7mn
Receivables & other current assets	EUR	61.0mn
Cash & cash equivalents	EUR	9.2mn
Liabilities, other liabilities & deferred income	EUR	-48.5mn
Net assets acquired (provisionally)	EUR	34.1mn

Purchase price: EUR 31.1mn
Difference to net assets
acquired (badwill): EUR 3.0mn

Other

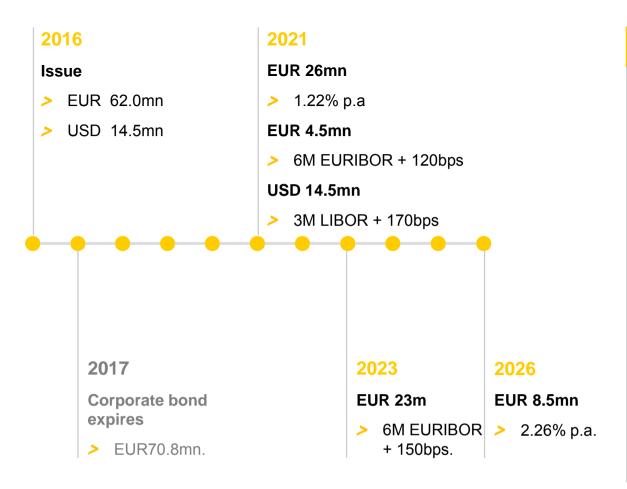
- Number of KTC Group employees up by approximately 900.
- > KTC is now in the top segment of toll solution providers in the U.S.A.
- Strategic jump from the highways into the cities.
- KTC has become a leading, globally active full-service provider.
- Integration costs weigh on KTC's profitability.
- Integration completed FY 2016/17.

^{*} After concluded purchase price allocation.

Promissory note bond.

Successful Issue.





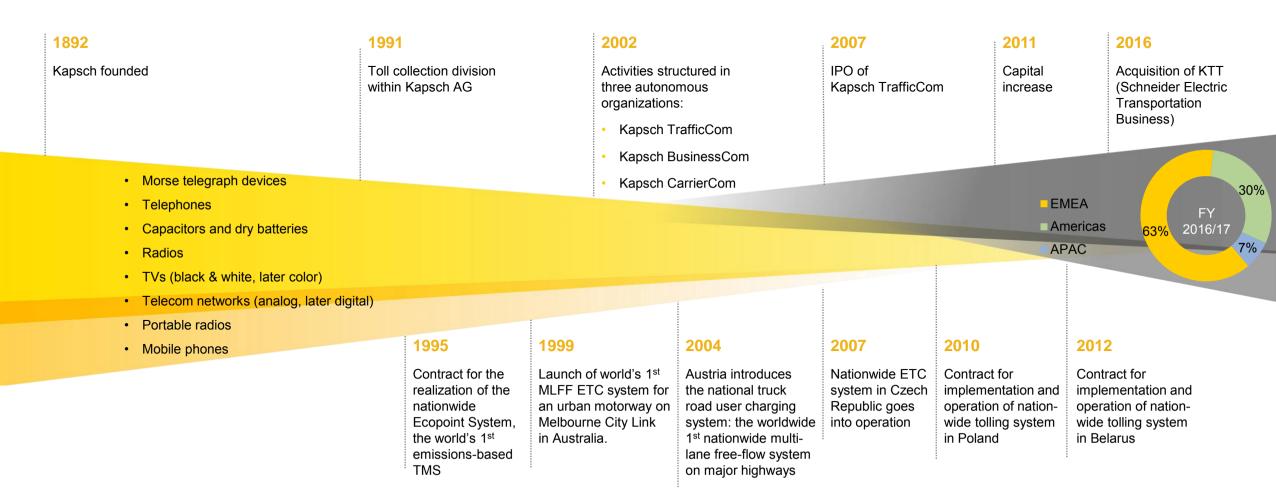
Corner Stones of the Transaction

- Volume: EUR 62mn + USD 14.5mn
- 3 tenors (5/7/10 years)
- Partially fixed interest, partially variable
- Rationale:
- Diversified investor base
- Optimized financing structure
- Refinancing of corporate bond (EUR 70.8mn outstanding) maturing in November 2017
- Can be repaid early; higher flexibility
- Extending effect on balance sheet (increase in cash and cash equivalents as well as in non-current financial liabilities)

Corporate milestones.

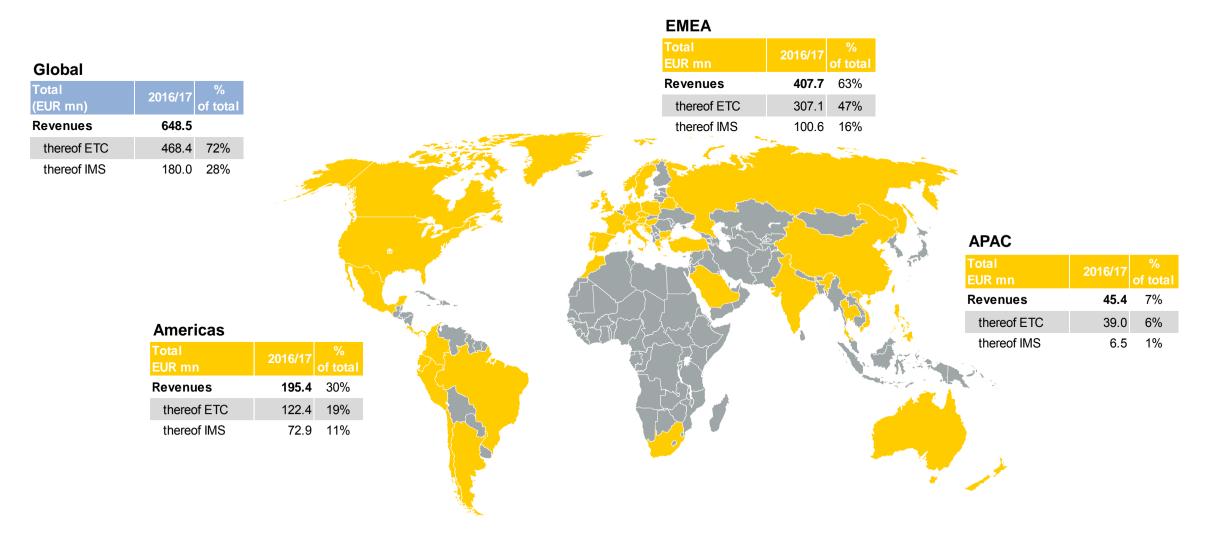
125 years in the ever-changing electronic industry.





References in more than 50 countries.









We make mobility solutions intelligent to enable users to arrive at their destination

- comfortably,
- on time,
- safely,
- efficiently, and
- with minimal environmental impact.